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# Future starts with every insight we share.

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This certifies that

**PHL**

has contributed to shaping the future of public procurement of innovation in Europe  
by participating in the  
**Innovation Procurement Hubs Mapping Survey**

By sharing your experiences, challenges and needs, you are contributing to  
a transformative effort to make public procurement more inclusive,  
more innovative, and more accessible, and champion innovative solutions  
that benefit citizens throughout Europe.

Together, we are laying the foundation for a new generation of collaboration  
between public authorities and innovation suppliers—anchored in purpose,  
driven by societal needs and inspired by shared European values.

Thank you for your commitment to building a better, more innovative future for all.

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**FUTURE STARTS  
IN EUROPE**  
INNOVATION PROCUREMENT HUBS



European  
Commission